



State of Missouri Communications Cost Allocation Plan Fiscal Year 2018

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**Background and General
Description**

Purpose

This document outlines the methodology utilized by the Information Technology Services Division (ITSD) in developing rates for communications services provided to state agencies, colleges and universities. The authorization to develop rate structures and establish a charging system is provided under Chapter 37, RSMo.

The estimated expenditures and rates set forth herein provide the means for ensuring full cost-recovery based on agency's use of services. As with any plan, actual events require close monitoring and revisions to the rates may be required.

Pricing Concepts

The major objective for the Information Technology Services Division is to provide state agencies and organizations with cost effective and efficient shared communications resources. Achievement of this objective results in improved productivity in state government and more effective delivery of governmental services to the citizens of Missouri.

The charging systems or objectives associated with this Cost Allocation Plan (CAP) methodology are summarized as follows:

1. Establish usage sensitive pricing of services
2. Provide rate stabilization
3. Develop a cost for the total communications service package which is less than what can be obtained elsewhere
4. Provide agencies maximum flexibility in controlling use
5. Minimize the impact of future rate changes and/or cost increases
6. Maximize economies of scale opportunities available through resource sharing

Expenditure Planning

One of the key components of this Cost Allocation Plan is developing an overall schedule and general allocation of anticipated expenditures. The expenditure plan contained in this report reflects the best estimate of the costs required to provide communications services to state agencies throughout the fiscal year.

Development Methodology

A cost-based methodology was employed in establishing the billing rates detailed in this plan. The benefits of this cost based methodology are two fold. First, as a full cost approach. Both direct and indirect costs are included, and the under-or over-recovery of communications total budget costs is minimized. Second, it provides an equitable method for cost recovery; i.e., the rate is based on the amount of resources utilized.

The methodology for development of this Cost Allocation Plan can generally be summarized in the following nine steps:

1. Determine Services Provided

The types of services provided by the Network and Telecommunications sections are based on the requirements of state agencies and services are comparable to those provided by regulated telephone utilities, facility-based carriers, other common carriers and resellers of inter-city telecommunications services. These services are provided by the Office of Administration when the state can obtain enhanced shared features and realize economies of scale.

2. Establish Units of Service

The unit of service utilized to measure the volume of service provided for each service type was established based on three major criteria: relationship to the function performed, measurability and level of control which can be exercised by the customer agencies.

3. Compile Estimates of Utilization

Prior Fiscal Year utilization of each service category was compiled and analyzed. The category actuals were then used as a basis for CAP utilization projections or estimates.

4. Identify Types of Costs

Two basic types of costs were identified: direct and indirect. Direct costs are those costs that can be identified with providing a type of service. Indirect costs are those costs that cannot be directly identified with providing a specific type of service but relate to UC and Network costs as a whole.

5. Determine Direct Costs

Budgeted expense, equipment and personal service costs that could be directly identified with providing a specific type of service, were accumulated to determine total allocated direct cost by type of service. In some cases, an expense or equipment cost applies to more than one service category. The cost is then split by percentage among the appropriate type of service.

6. Determine Indirect Costs

Budgeted expense, equipment and personal service costs that relate to UC and Network services, but cannot be directly identified with providing a specific type of service, were accumulated to determine the total indirect cost by type of service and considered overhead expense. These costs were divided across all service categories.

7. Summarized Total Cost by Service

Total cost by service was determined by adding the direct and indirect allocated costs.

8. Calculate Cost Per Unit of Service

The cost per unit of service was calculated by dividing the total annual cost by the total estimated annual utilization. The cost per unit may be adjusted mid-plan year to accommodate significant fluctuations in utilization.

Service Category Definitions

Centrex Access

The basic unit of service provided by ITSD Communications to customers is access (dial tone). CenturyLink provides this service under the service mark of Centrex . This basic unit of service allows customers the ability to receive calls from any customer of the world-wide telecommunications system.

Long Distance

Long Distance is the cost-per-minute for the usage that either completes or originates from a state telephone line, UC, PLEXAR, or Centrex.

PLEXAR Access

Access (dial tone) provided to customers in cities served by AT&T Telephone Company has the trademark of PLEXAR. This basic unit of service allows customers to receive calls from any caller on the worldwide telecommunications system.

Data Circuits

Data circuit service is made up of the costs that are used for the transportation of data applications. In general, this service provides the agencies with the order processing, billing functions and contract administration required with data circuits. The cost elements with this service are the circuit costs and an administrative fee.

Voice Mail

This category is for voice mail services.

Pass-Through Telephone Service

Pass-Through service is the process by which the charges billed by the telephone vendors are in turn billed to the appropriate agencies. Charges incurred for services such as local service, toll and calling cards are billed to the agencies with an administrative fee added. Outstanding charges for leased UC phones are billed in this category.

Toll-Free

This category is for Toll-Free service such as 800, 888, 877, 866 and 855 numbers where agencies pay the per-call costs instead of the caller. The cost elements for this service include circuit, per minute service costs and an administrative fee.

Internet Services

Internet Services supplied to state agencies include bandwidth, redundancy, security measures, monitoring and troubleshooting. These services provide state employees access to information available on the Internet, as well as allowing state agencies to provide information and e-business services to our customers. Agencies can also additionally utilize these services for connectivity to remote users or offices and services such as videoconferencing.

Network

Network services represent the core network and security functions provided to all state agencies. Network core are items supporting the backbone infrastructure that handles transport and routing. ITSD serves as the enabler for connectivity from any agency to enterprise applications (e.g., SAM II). Additionally, ITSD provides inter-agency electronic communications, and agency connectivity to the Internet. These services also provide various levels of security and redundancy for the customer structures. Furthermore, technical and consulting services are provided to agencies through this category.

Wireless Service

Wireless Service includes the purchase of wireless devices and the associated monthly service including calls, plans and features.

Unified Communications (UC)

The UC category supports the state's Voice Over Internet Protocol (VoIP) network to include, but is not limited to, Cisco Phones, Jabber, Telepresence, Mobility and WebEx. These services allow for improved collaboration and communication in the most efficient and effective methods available within the state.

Unified Communications (UC) Call Center

Call Center costs are for monthly server charges required for Call Center agents. Call Center Licenses and CVP Ports are billed directly to appropriate agencies outside of the CAP.

Detailed Budget

| | | Budget Amount FY17 | Budget Amount FY18 |
|---------------------------------|----------------------------------|-----------------------|-----------------------|
| Personal Service | | | |
| 3.30 | Accountant I | \$ 124,061 | \$ 119,964 |
| 0.25 | Accounting Generalist I | \$ - | \$ 9,088 |
| 0.25 | Accounting Generalist II | \$ - | \$ 12,779 |
| 0.05 | Accounting Specialist III | \$ 2,662 | \$ 2,768 |
| 0.25 | Admin Office Support Assistant | \$ 12,607 | \$ 9,593 |
| 1.00 | Data Processing Manager | \$ 84,337 | \$ 86,022 |
| 0.21 | Designated Principal Asst Dept | \$ 19,534 | \$ 21,206 |
| 0.21 | Designated Principal Asst Div | \$ 20,794 | \$ 21,630 |
| 0.46 | Executive I | \$ 35,025 | \$ 18,252 |
| 0.25 | Executive II | \$ 9,224 | \$ 9,593 |
| 0.50 | Fiscal & Administrative Mgr B1 | \$ 34,775 | \$ 32,253 |
| 1.50 | Fiscal & Administrative Mgr B2 | \$ 119,092 | \$ 109,111 |
| 0.25 | Fiscal & Administrative Mgr B3 | \$ 18,813 | \$ 19,571 |
| 0.85 | Information Technologist I | \$ 31,514 | \$ 30,900 |
| 4.25 | Information Technologist II | \$ 109,302 | \$ 197,625 |
| 3.10 | Information Technologist III | \$ 136,674 | \$ 149,575 |
| 3.25 | Information Technology Spec I | \$ 54,530 | \$ 167,630 |
| 1.30 | Information Technology Spec II | \$ 69,550 | \$ 84,245 |
| 1.10 | Information Technology Sr Spec | \$ 130,169 | \$ 81,376 |
| 2.00 | Information Technology Supv | \$ 71,102 | \$ 134,726 |
| 0.25 | Procurement Ofcr I | \$ 129,484 | \$ 11,983 |
| 0.50 | Procurement Ofcr II | \$ 11,519 | \$ 26,028 |
| 2.94 | Senior Office Support | \$ 25,024 | \$ 85,228 |
| 0.00 | Staff Increases | \$ 81,930 | \$ 15,300 |
| 0.10 | Budget Analyst III | \$ 15,002 | \$ 6,007 |
| 0.00 | Part Time Staff | \$ 11,522 | \$ - |
| 28.12 | Subtotal Personal Service | \$ 1,358,247 | \$ 1,462,453 |
| 0.84 | Allowance for 5% Vacancy | \$ - | \$ 43,874 |
| 27.28 | Subtotal Personal Service | \$ 1,358,247 | \$ 1,418,580 |
| | Fringe Benefits | \$ 608,902 | \$ 635,949 |
| Total Personnel Service: | | \$ 1,967,149 | \$ 2,054,529 |

| | | FY17 | FY18 |
|---|--|--------------|--------------|
| Communications Expense and Equipment | | | |
| J901 | Hardware and Software Maintenance | \$ 530,695 | \$ 567,844 |
| J902 | SDC Services | \$ - | \$ 37,200 |
| J911 | Wiring and General Services | \$ 6,000 | \$ 6,000 |
| JI71 | Equipment and Maintenance | \$ 317,713 | \$ 425,000 |
| JI72 | State Network Charges | \$ 185,910 | \$ 222,619 |
| JI73 | MoreNet Charges | \$ 116,925 | \$ 150,473 |
| JR01 | Centrex Lines - CenturyLink | \$ 720,000 | \$ 745,141 |
| JR02 | Centrex Tax & Misc - CenturyLink | \$ 72,000 | \$ 70,589 |
| JR03 | Centrex Fed End User - CenturyLink | \$ 120,000 | \$ 107,528 |
| JR04 | T1 Terminations/Plexar Tie Lines | \$ 20,989 | \$ 35,000 |
| JR05 | Dedicated Long Distance Usage | \$ 660,000 | \$ 556,024 |
| JR06 | Plexar Lines - AT&T | \$ 650,000 | \$ 725,969 |
| JR07 | Plexar VFG Trunks - AT&T | \$ 1,682,519 | \$ 1,605,663 |
| JR08 | Plex Fed End User 9ZR - AT&T | \$ 600,000 | \$ 412,536 |
| JR09 | Plex Fed End Eucl Credit - AT&T | \$ (490,000) | \$ (344,691) |
| JR10 | Plexar Miscellaneous - AT&T | \$ 263,801 | \$ 201,264 |
| JR13 | Centrex Pass-Through - CenturyLink | \$ 344,885 | \$ 346,000 |
| JR14 | Toll-Free Service Pass-Through | \$ 88,100 | \$ 90,000 |
| JR16 | Plexar Pass-Through - AT&T | \$ 111,000 | \$ 158,941 |
| JR17 | Business Line/Local Broadband | \$ 2,554,466 | \$ 2,994,265 |
| JR18 | Toll Usage on Business & Plexar Invoices | \$ 2,065 | \$ 2,065 |
| JR19 | Directory Assistance | \$ 1,011 | \$ 1,097 |
| JR22 | Jeff City Music On Hold Circuit | \$ 378 | \$ 378 |

Detailed Budget (Continued)

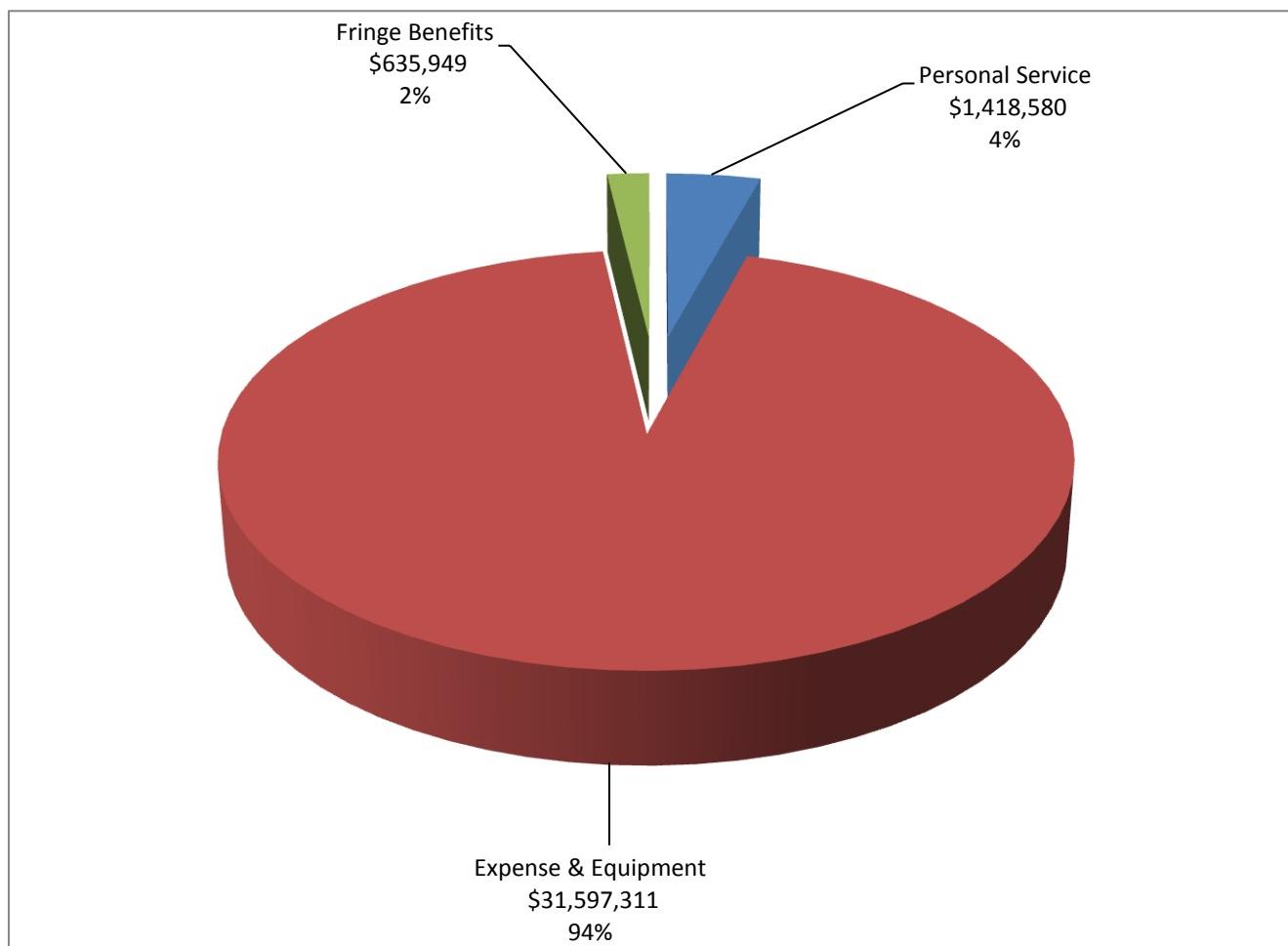
| | | FY17 | FY18 |
|--------------------------------------|---------------------------------|----------------------|----------------------|
| JR25 | SMDR - AT&T | \$ 835 | \$ 835 |
| JR26 | ARS Package - AT&T | \$ 1,801 | \$ 1,853 |
| JR27 | Satellite Services | \$ 380,279 | \$ 352,261 |
| JR28 | Contract Long Distance Service | \$ 445,509 | \$ 388,978 |
| JR29 | Calling Card Usage | \$ 27,494 | \$ - |
| JR30 | Dedicated | \$ 844,000 | \$ 1,118,315 |
| JR34 | LD Terminations (Plexar) - AT&T | \$ 84,552 | \$ 48,822 |
| JR37 | ISDN-PRI | \$ 978,000 | \$ 1,113,375 |
| JR38 | Tolls on Centrex Invoices | \$ 1,966 | \$ 2,000 |
| JR39 | Voice Grade Circuits | \$ 36,000 | \$ 21,629 |
| JR41 | Wireless Services | \$ 5,526,300 | \$ 5,800,000 |
| JR45 | Toll Free Usage | \$ 2,950,000 | \$ 3,908,844 |
| JR46 | MPLS | \$ 3,173,700 | \$ 3,200,000 |
| JR47 | International Usage | \$ 10,000 | \$ 12,000 |
| JR49 | Adobe Connect | \$ 22,285 | \$ 30,500 |
| JR50 | Subscription Voice Mail | \$ 281 | \$ 281 |
| JR51 | Conference Call Services | \$ 39,600 | \$ 40,000 |
| JR52 | Network Directory Listing | \$ 3,696 | \$ 20,000 |
| JR53 | Ethernet | \$ 1,800,000 | \$ 2,700,000 |
| JT40 | Voice Mail Maintenance | \$ - | \$ 1,414 |
| JU04 | Core UC Structure | \$ 282,300 | \$ 260,187 |
| JU05 | Maintenance on Core Structure | \$ 1,294,095 | \$ 1,316,997 |
| JU08 | PSTN Trunks | \$ 935,000 | \$ 900,000 |
| JU10 | Client License | \$ 11,880 | \$ 20,000 |
| JU13 | UC Loan Amt Core | \$ 1,572,161 | \$ 455,258 |
| JU15 | UC LD Circuits | \$ 66,470 | \$ 30,000 |
| JU23 | Call Center | \$ 39,600 | \$ 170,871 |
| JU24 | UC Loan Pass-through-Devices | \$ 408,000 | \$ 350,000 |
| JU25 | Network Enhancements | \$ 1,098,148 | \$ - |
| Total Expense & Equipment | | \$ 30,592,410 | \$ 31,381,324 |

General Support (Indirect) Expense and Equipment

| | | FY17 | FY18 |
|--|-----------------------------|----------------------|----------------------|
| JT02 | In State Mileage | \$ 1,550 | \$ 1,550 |
| JT03 | In State Lodging | \$ 2,100 | \$ 3,500 |
| JT04 | In State Meals | \$ 550 | \$ 550 |
| JT05 | In State Other | \$ 250 | \$ 250 |
| JT07 | Commerical Trans. | \$ 1,000 | \$ 1,000 |
| JT08 | Out State Lodging | \$ 3,000 | \$ 3,000 |
| JT09 | Out State Meals | \$ 1,000 | \$ 1,000 |
| JT10 | Out State Other | \$ 775 | \$ 775 |
| JT12 | Postage | \$ 2,000 | \$ 2,500 |
| JT13 | Subscriptions | \$ 1,400 | \$ 8,000 |
| JT14 | Other Admin Supplies | \$ 350 | \$ 350 |
| JT17 | Memberships | \$ 4,500 | \$ 4,500 |
| JT18 | Training | \$ 13,000 | \$ 13,000 |
| JT20 | Telcom Supplies | \$ 300 | \$ 300 |
| JT21 | Telcom Charges | \$ 16,600 | \$ 19,957 |
| JT22 | Internet | \$ 55 | \$ 55 |
| JT23 | Cellular charges | \$ 4,500 | \$ 4,500 |
| JT28 | SDC charges | \$ 26,561 | \$ 35,000 |
| JT31 | Software Maintenance-Calero | \$ 37,000 | \$ 75,000 |
| JT34 | Desktop Computer Equip. | \$ 7,200 | \$ 7,200 |
| JT35 | Software | \$ 40,500 | \$ 30,000 |
| JT37 | Office Furniture | \$ 4,000 | \$ 4,000 |
| Subtotal General Support (Indirect) | | \$ 168,191 | \$ 215,987 |
| Total E&E Budget | | \$ 30,760,601 | \$ 31,597,311 |
| Total Budget | | \$ 32,727,749 | \$ 33,651,840 |

Budget By Category

| | Budget Amount FY17 | Budget Amount FY18 |
|---------------------|-----------------------------|-----------------------------|
| Personal Service | \$ 1,358,247 | \$ 1,418,580 |
| Expense & Equipment | \$ 30,760,601 | \$ 31,597,311 |
| Fringe Benefits | <u>\$ 608,902</u> | <u>\$ 635,949</u> |
| Total | <u><u>\$ 32,727,749</u></u> | <u><u>\$ 33,651,840</u></u> |

Communications Expenses By Category

Centrex Access

Annual Estimated Utilization:

Number of Lines:

55,764

Estimated Cost:

Direct Allocation - Expense and Equipment

Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|--|------------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JR01 | Centrex Lines - CenturyLink | \$ 720,000 | \$ 745,141 |
| JR02 | Centrex Tax & Misc - CenturyLink | \$ 72,000 | \$ 70,589 |
| JR03 | Centrex Fed End User - CenturyLink | \$ 120,000 | \$ 107,528 |
| JR22 | Jeff City Music On Hold Circuit | \$ 378 | \$ 378 |
| Subtotal Expense and Equipment | | \$ 912,378 | \$ 923,636 |
| Direct Personnel | | \$ 60,442 | \$ 61,927 |
| Total Direct Allocation | | \$ 972,820 | \$ 985,564 |
| Indirect Costs Allocated | | \$ 22,063 | \$ 23,547 |
| Total Allocated Costs | | \$ 994,883 | \$ 1,009,111 |
| Collectable Costs / Utilization = Monthly Access Line Cost | | | |
| \$1,009,110.74 | | = | \$ 18.10 |
| 55,764 | | | |
| Additional Centrex Charges: | | | |
| FEDERAL UNIVERSAL FUND* | | \$ 0.50 | |
| MISSOURI UNIVERSAL FUND* | | \$ 0.03 | |
| TOTAL | | \$ | 18.63 |

*Additional charges may increase or decrease throughout the Fiscal Year depending on FCC or PSC rulings.

Long Distance

Annual Estimated Utilization (in minutes):
23,935,785

Estimated Cost:
Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount FY17 | Budget Amount FY18 |
|--------------------------------|----------------------------------|-----------------------|-----------------------|
| JR04 | T1 Terminations/Plexar Tie Lines | \$ 20,989 | \$ 35,000 |
| JR05 | Dedicated Long Distance Usage | \$ 660,000 | \$ 556,024 |
| JR07 | Plexar VFG Trunks - AT&T | \$ 841,260 | \$ 802,831 |
| JR25 | SMDR - AT&T | \$ 835 | \$ 835 |
| JR26 | ARS Package - AT&T | \$ 1,801 | \$ 1,853 |
| JR28 | Contract Long Distance Service | \$ 445,509 | \$ 388,978 |
| JR34 | LD Terminations (Plexar) - AT&T | \$ 84,552 | \$ 48,822 |
| JR52 | Network Directory Listing | \$ 3,696 | \$ 20,000 |
| JU15 | UC LD Circuits | \$ 66,470 | \$ 30,000 |
| Subtotal Expense and Equipment | | \$ 2,125,112 | \$ 1,884,343 |
| Direct Personnel | | \$ 104,497 | \$ 106,839 |
| Total Direct Allocation | | \$ 2,229,610 | \$ 1,991,182 |
| Indirect Costs Allocated | | \$ 50,567 | \$ 47,573 |
| Total Allocated Costs | | \$ 2,280,176 | \$ 2,038,755 |

Collectable Costs / Utilization = State Long Distance Cost Per Minute

$$\frac{\$2,038,755}{23,935,785} = \$0.0852$$

In FY16, Dedicated Long Distance and Switched Long Distance were each billed in separate categories.
For FY17, the Dedicated and Switched Long Distance are combined into one Long Distance category.
For FY17, JR28 is in the Long Distance category rather than Switched Long Distance.

Plexar Access

Annual Estimated Utilization

Number of Lines:

53,412

Estimated Cost:

Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|---|---------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JR06 | Plexar Lines - AT&T | \$ 650,000 | \$ 725,969 |
| JR07 | Plexar VFG Trunks - AT&T | \$ 841,260 | \$ 802,831 |
| JR08 | Plex Fed End User 9ZR - AT&T | \$ 600,000 | \$ 412,536 |
| JR09 | Plex Fed End Eucl Credit - AT&T | \$ (490,000) | \$ (344,691) |
| JR10 | Plexar Miscellaneous - AT&T | \$ 263,801 | \$ 201,264 |
| Subtotal Expense and Equipment | | \$ 1,865,061 | \$ 1,797,909 |
| Direct Personnel | | \$ 64,491 | \$ 62,949 |
| Total Direct Allocation | | \$ 1,929,552 | \$ 1,860,858 |
| Indirect Costs Allocated | | \$ 43,762 | \$ 44,459 |
| Total Allocated Costs | | \$ 1,973,314 | \$ 1,905,318 |
| Collectable Costs /Number of Lines = Monthly Access Line Cost | | | |
| \$1,905,318 | | = | \$ 35.67 |
| 53,412 | | | |
| Additional Plexar Charges:* | | | |
| FEDERAL UNIVERSAL FUND* | | \$ 0.11 | |
| MISSOURI UNIVERSAL FUND* | | \$ 0.04 | |
| TOTAL | | \$ | 35.82 |

Plexar Pricing Policy:

- Lines added after the beginning of the fiscal year will be at cost plus an admin fee if cost is greater than CAP until the next annual CAP is developed.

- Customers pay all install charges.

- The Plex Fed End User Eucl Credit (JR09) is the cost of a Plex Fed End User (JR08) times the number of installed stations.

*Additional charges may increase or decrease throughout the Fiscal Year depending on FCC or PSC rulings.

Data Circuits

Annual Estimated Utilization

Actual Circuit Costs

Estimated Cost:

Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|---------------------------------|----------------------|---------------|---------------|
| | | FY17 | FY18 |
| JR27 | Satellite Services | \$ 380,279 | \$ 352,261 |
| JR30 | Dedicated | \$ 844,000 | \$ 1,118,315 |
| JR37 | ISDN-PRI | \$ 978,000 | \$ 1,113,375 |
| JR39 | Voice Grade Circuits | \$ 36,000 | \$ 21,629 |
| JR46 | MPLS | \$ 3,173,700 | \$ 3,200,000 |
| JR53 | Ethernet | \$ 1,800,000 | \$ 2,700,000 |
| Subtotal Expense and Equipment: | | \$ 7,211,979 | \$ 8,505,579 |
| Direct Personnel | | \$ 97,697 | \$ 104,492 |
| Total Direct Allocation | | \$ 7,309,676 | \$ 8,610,071 |
| Indirect Costs Allocated | | \$ 165,781 | \$ 205,711 |
| Total Allocated Costs | | \$ 7,475,457 | \$ 8,815,782 |

Rate Calculation:

(Total Collectable Costs - Direct Costs)/Direct Costs = Administrative Percentage

$$\frac{\$8,815,782 - \$8,505,579}{\$8,505,579} = 3.65\%$$

Voice Mail

Annual Estimated Utilization

Number of mailboxes:

16,997

Estimated Cost:

Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|------|--------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JT40 | Voice Mail Maintenance | \$ - | \$ 1,414 |
| JU08 | PSTN Trunks | \$ 14,446 | \$ 24,300 |
| | Subtotal Expense and Equipment | \$ 14,446 | \$ 25,714 |
| | Direct Personnel | \$ 40,887 | \$ 37,901 |
| | Total Direct Allocation | \$ 55,332 | \$ 63,615 |
| | Indirect Costs Allocated | \$ 1,255 | \$ 1,520 |
| | Total Allocated Costs | \$ 56,587 | \$ 65,135 |

Rate Calculation:

Collectable Costs / Number of Mailboxes = Rate per Mailbox

$$\begin{array}{ccc} \$65,135 & & \\ 16,997 & & \end{array} = \quad \$3.83$$

Pass Through Service

Annual Estimated Utilization
Actual Costs

Estimated Cost:
Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|--------------------------------|--|---------------|---------------|
| | | FY17 | FY18 |
| JR13 | Centrex Pass-Through - CenturyLink | \$ 344,885 | \$ 346,000 |
| JR14 | Toll-Free Service Pass-Through | \$ 88,100 | \$ 90,000 |
| JR16 | Plexar Pass-Through - AT&T | \$ 111,000 | \$ 158,941 |
| JR17 | Business Line/Local Broadband | \$ 2,554,466 | \$ 2,994,265 |
| JR18 | Toll Usage on Business & Plexar Invoices | \$ 2,065 | \$ 2,065 |
| JR19 | Directory Assistance | \$ 1,011 | \$ 1,097 |
| JR29 | Calling Card Usage | \$ 27,494 | \$ - |
| JR38 | Tolls on Centrex Invoices | \$ 1,966 | \$ 2,000 |
| JR47 | International Usage | \$ 10,000 | \$ 12,000 |
| JR49 | Adobe Connect | \$ 22,285 | \$ 30,500 |
| JR50 | Subscription Voice Mail | \$ 281 | \$ 281 |
| JR51 | Conference Call Services | \$ 39,600 | \$ 40,000 |
| JU10 | Client License | \$ 11,880 | \$ 20,000 |
| JU24 | UC Loan Pass-through-Devices | \$ 408,000 | \$ 350,000 |
| JU08 | UCCE Queue Trunking | \$ 18,233 | \$ 18,000 |
| Subtotal Expense and Equipment | | \$ 3,641,266 | \$ 4,065,149 |
| Direct Personnel | | \$ 54,398 | \$ 55,922 |
| Indirect Costs Allocated | | \$ 83,816 | \$ 98,460 |
| Total Allocated Costs | | \$ 3,779,480 | \$ 4,219,531 |

Rate Calculation:

$$\frac{(\text{Total Collectable Costs} - \text{Direct Costs}) / \text{Direct Costs}}{\text{Total Collectable Costs}} = \text{Administrative Percentage}$$

$$\frac{\$4,219,531 - \$4,065,149}{\$4,065,149} = 3.80\%$$

Toll-Free Service

Annual Estimated Utilization

Number of minutes:

82,343,170

Estimated Cost:

Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|------|--------------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JR21 | Toll-Free Termination Charges - AT&T | \$ - | \$ - |
| JR45 | Toll Free Usage | \$ 2,950,000 | \$ 3,908,844 |
| | Subtotal Expense and Equipment | \$ 2,950,000 | \$ 3,908,844 |
| | Direct Personnel | \$ 56,312 | \$ 57,235 |
| | Total Direct Allocation | \$ 3,006,312 | \$ 3,966,080 |
| | Indirect Costs Allocated | \$ 68,182 | \$ 94,757 |
| | Total Allocated Costs | \$ 3,074,494 | \$ 4,060,837 |

Rate Calculation:

$$\text{Allocated Costs} / \text{Utilization} = \text{Per-Minute Cost}$$

$$\frac{\$4,060,837}{82,343,170} = \$0.0493$$

Internet

Annual Estimated Utilization

Number of accounts:

619,789

Estimated Cost:

Direct Allocation - Expense and Equipment
 Item Description

| | | Budget Amount | Budget Amount |
|------|---------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JI71 | Equipment and Maintenance | \$ 317,713 | \$ 425,000 |
| JI72 | State Network Charges | \$ 185,910 | \$ 222,619 |
| JI73 | MoreNet Charges | \$ 116,925 | \$ 150,473 |
| | Total Direct Expenses | \$ 620,548 | \$ 798,092 |
| | Direct Personnel | \$ 94,746 | \$ 92,384 |
| | Total Direct Allocation | \$ 715,294 | \$ 890,476 |
| | Total Indirect Expenses | \$ 16,223 | \$ 21,275 |
| | Total Allocated Costs | \$ 731,517 | \$ 911,751 |

Rate Calculation:

Allocated Costs /Number of Accounts = Per-Account Cost

$$\frac{\$911,751}{619,789} = \$1.47$$

Network Core

Annual Estimated Utilization

Number of accounts:

2,805,144

Estimated Cost:

Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|------|-----------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| J901 | Hardware and Software Maintenance | \$ 530,695 | \$ 567,844 |
| J902 | SDC Services | \$ 37,200 | \$ 37,200 |
| J911 | Wiring and General Services | \$ 6,000 | \$ 6,000 |
| | Subtotal Expense and Equipment: | \$ 536,695 | \$ 611,044 |
| | Direct Personnel | \$ 90,566 | \$ 105,151 |
| | Indirect Costs Allocated | \$ 14,226 | \$ 17,111 |
| | Total Allocated Costs | \$ 641,487 | \$ 733,306 |

Allocated Costs /Number of Accounts = Per-Account Cost = \$0.2614

Refer to rate schedule for billing information by agency.

$$\frac{\$ 733,306}{2,805,144}$$

Network Enhancement

Annual Estimated Utilization

Number of accounts:

0

Estimated Cost:

Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|------|--|---------------|---------------|
| | | FY17 | FY18 |
| JU25 | Network Enhancements | \$ 1,098,148 | \$ - |
| | Subtotal Expense and Equipment: | \$ 1,098,148 | \$ - |
| | Direct Personnel | \$ - | \$ - |
| | Indirect Costs Allocated | \$ 24,906 | \$ - |
| | Total Allocated Costs | \$ 1,123,054 | \$ - |
| | Allocated Costs /Number of Accounts = Per-Account Cost | = | \$0.00 |

Refer to rate schedule for billing information by agency.

Wireless

Annual Estimated Utilization
Actual Costs

Estimated Cost:
Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|------|---------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JR41 | Wireless Services | \$ 5,526,300 | \$ 5,800,000 |
| | Subtotal Expense and Equipment: | \$ 5,526,300 | \$ 5,800,000 |
| | Direct Personnel | \$ 80,957 | \$ 133,444 |
| | Indirect Costs Allocated | \$ 127,171 | \$ 141,761 |
| | Total Allocated Costs | \$ 5,734,428 | \$ 6,075,205 |

Rate Calculation:

$$\frac{(\text{Total Collectable Costs} - \text{Direct Costs}) / \text{Direct Costs}}{\text{Administrative Percentage}} = \frac{(\$6,075,205 - \$5,800,000)}{\$5,800,000} = 4.74\%$$

Unified Communications

Annual Estimated Utilization
271,860

Estimated Cost:
Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|------|---------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JU04 | Core UC Structure | \$ 282,300 | \$ 260,187 |
| JU05 | Maintenance on Core Structure | \$ 1,294,095 | \$ 1,316,997 |
| JU08 | PSTN Trunks | \$ 902,321 | \$ 857,700 |
| JU13 | UC Loan Amt Core | \$ 1,572,161 | \$ 455,258 |
| | Subtotal Expense and Equipment: | \$ 4,050,876 | \$ 2,890,142 |
| | Direct Personnel | \$ 664,553 | \$ 667,030 |
| | Indirect Costs Allocated | \$ 106,944 | \$ 84,988 |
| | Total Allocated Costs | \$ 4,822,373 | \$ 3,642,160 |

Rate Calculation:

Total Collectable Costs / Utilization = Per unit Rate

$$\frac{\$3,642,160}{271,860} = \$13.40$$

Unified Communications Call Center

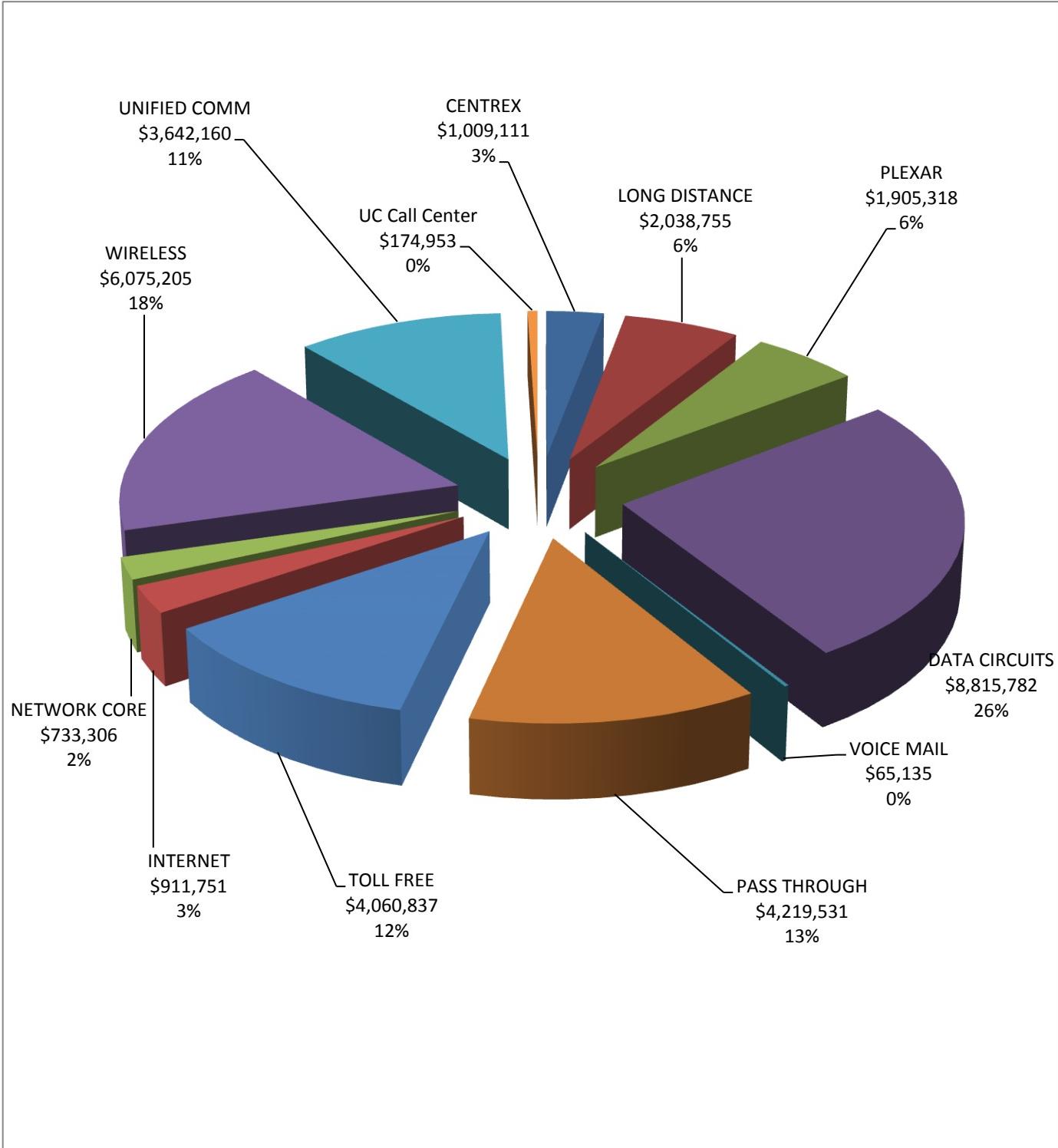
Annual Estimated Utilization
16,956

Estimated Cost:
Direct Allocation - Expense and Equipment

| Item | Description | Budget Amount | Budget Amount |
|------|---------------------------------|---------------|---------------|
| | | FY17 | FY18 |
| JU23 | Call Center | \$ 39,600 | \$ 170,871 |
| | | | |
| | Subtotal Expense and Equipment: | \$ 39,600 | \$ 170,871 |
| | Direct Personnel | \$ - | \$ - |
| | Total Direct Allocation | \$ 39,600 | \$ 170,871 |
| | Indirect Costs Allocated | \$ 898 | \$ 4,082 |
| | Total Allocated Costs | \$ 40,498 | \$ 174,953 |

Rate Calculation:

$$\frac{(\text{Total Collectable Costs} - \text{Direct Costs}) / \text{Direct Costs} = \text{Administrative Percentage}}{\frac{\$174,953}{16,956}} = \$ 10.32$$



Rate History

| CAP Rates | FY2016 | FY17 | FY18 |
|--|----------|----------|----------|
| Centrex Access | \$18.63 | \$16.54 | \$18.10 |
| Long Distance | \$0.0947 | \$0.0815 | \$0.0852 |
| Switched Long Distance | \$0.0748 | | |
| Plexar Access | \$23.05 | \$24.78 | \$35.67 |
| Data Circuits | 3.99% | 3.65% | 3.65% |
| Voice Mail | \$8.63 | \$2.47 | \$3.83 |
| Pass-Through Telephone Service | 4.15% | 3.80% | 3.80% |
| Toll-Free | \$0.0586 | \$0.0430 | \$0.0493 |
| Internet | \$1.57 | \$1.18 | \$1.47 |
| Network Core | \$0.22 | \$0.23 | \$0.26 |
| Network Enhancement | \$5.38 | \$4.55 | \$0.00 |
| Wireless | 4.16% | 3.77% | 4.74% |
| Unified Communications | \$16.69 | \$19.56 | \$13.40 |
| Unified Communications Pass-Through | 2.53% | | |
| Unified Communications-Call Center | | \$3.04 | \$10.32 |
| ISDN Calls | \$0.13 | \$0.13 | \$0.13 |
| Directory Assistance | | | |
| Intrastate | \$1.99 | \$1.99 | \$1.99 |
| Interstate | \$1.99 | \$1.99 | \$1.99 |
| Conference Calls | | | |
| Progressive | \$10.00 | \$10.00 | \$10.00 |
| Meet-Me | \$5.00 | \$5.00 | \$5.00 |
| * NOTE: Charges may apply if a scheduled conference is canceled without adequate advance notice. | | | |

Rate Derivation Summary

| | DIRECT | | INDIRECT | | TOTAL | UTIL or COST | RATE |
|----------------|--------------------|---------------------|------------------|------------------|---------------------|--------------|-----------------|
| | PS | E&E | PS | E&E | | | |
| CENTREX | \$61,927 | \$923,636 | \$17,070.27 | \$6,476.75 | \$1,009,111 | 55,764 | \$18.10 |
| LONG DISTANCE | \$106,839 | \$1,884,343 | \$34,487.90 | \$13,085.29 | \$2,038,755 | 23,935,785 | \$0.0852 |
| PLEXAR | \$62,949 | \$1,797,909 | \$32,230.65 | \$12,228.85 | \$1,905,318 | 53,412 | \$35.67 |
| DATA CIRCUITS | \$104,492 | \$8,505,579 | \$149,129.13 | \$56,582.08 | \$8,815,782 | \$8,505,579 | 3.65% |
| VOICE MAIL | \$37,901 | \$25,714 | \$1,101.84 | \$418.06 | \$65,135 | 16,997 | \$3.83 |
| PASS THROUGH | \$55,922 | \$4,065,149 | \$71,378.24 | \$27,082.10 | \$4,219,531 | \$4,065,149 | 3.80% |
| TOLL FREE | \$57,235 | \$3,908,844 | \$68,693.74 | \$26,063.55 | \$4,060,837 | 82,343,170 | \$0.049 |
| INTERNET | \$92,384 | \$798,092 | \$15,423.32 | \$5,851.86 | \$911,751 | 619,789 | \$1.47 |
| NETWORK CORE | \$105,151 | \$611,044 | \$12,404.71 | \$4,706.56 | \$733,306 | 2,805,144 | \$0.2614 |
| WIRELESS | \$133,444 | \$5,800,000 | \$102,769.10 | \$38,992.32 | \$6,075,205 | \$5,800,000 | 4.74% |
| UNIFIED COMM | \$667,030 | \$2,890,142 | \$61,611.33 | \$23,376.37 | \$3,642,160 | 271,860 | \$13.40 |
| UC Call Center | \$0 | \$170,871 | \$2,959.54 | \$1,122.90 | \$174,953 | 16,956 | \$10.32 |
| TOTAL | \$1,485,274 | \$31,381,324 | \$569,260 | \$215,987 | \$33,651,844 | | |

| FY18 Network and Internet Rates | service factors | | | | | | | Network | | | | |
|---------------------------------|-----------------|----|-----|------|------|-------|---------------------|------------|----------------------|----------|------------------|--------|
| | Core | BC | FW | Net | Sub | Total | Lesser of FTE or AD | Core | 0.2614 | | 1.47 | |
| | | | VPN | Mgmt | WLAN | 0 | | Multiplier | Monthly Network Core | UC Lines | Monthly Internet | |
| AGENCY | Core | BC | FW | Net | Sub | Total | Lesser of FTE or AD | Core | 0.2614 | | 1.47 | |
| Agriculture | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 370 | 2,219 | 580 | 174 | 544 |
| Attorney General's Office | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 354 | 354 | 93 | 417 | 521 |
| Conservation | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 1633 | 1,633 | 427 | - | 2,402 |
| Corrections | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 10813 | 64,875 | 16,959 | 1,121 | 15,906 |
| DED - Public Service Commission | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 190 | 190 | 50 | - | 280 |
| DESE | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 873 | 5,238 | 1,369 | 586 | 1,284 |
| DESE - Voc Rehab & Disability | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 471 | 2,826 | 739 | 821 | 693 |
| Div of Energy | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 33 | 201 | 52 | 39 | 49 |
| DPS - Adjutant General (MONG) | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 366 | 2,197 | 574 | - | 539 |
| DPS - Capitol Police | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 32 | 195 | 51 | 11 | 48 |
| DPS - Director's Office | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 102 | 614 | 161 | 76 | 151 |
| DPS - Fire Safety | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 64 | 387 | 101 | 26 | 95 |
| DPS - Liquor Control | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 0 | - | 0 | 20 | - |
| DPS - SEMA | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 99 | 595 | 156 | 184 | 146 |
| Economic Development | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 570 | 3,420 | 894 | 504 | 839 |
| Ethics Commission | 1 | 0 | 1 | 0 | 1 | 1 | 40 | 23 | 92 | 24 | - | 34 |
| Gaming Commission | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 109 | 109 | 29 | - | 161 |
| Governor's Office | 1 | 1 | 1 | 1 | 1 | 6 | 0 | 2 | 12 | 3 | - | 3 |
| Health and Senior Services | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 1760 | 10,561 | 2,761 | 1,941 | 2,589 |
| Higher Education | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 55 | 330 | 86 | 66 | 81 |
| House | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 409 | 409 | 107 | - | 602 |
| Insurance | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 191 | 1,149 | 300 | 189 | 282 |
| Insurance - Credit Union | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 7 | 42 | 11 | 8 | 10 |
| Insurance - Finance | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 108 | 647 | 169 | 140 | 159 |
| Insurance - Professional Reg | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 236 | 1,414 | 370 | 180 | 347 |
| Labor & Industrial Relations | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 693 | 4,161 | 1,088 | 911 | 1,020 |
| Legislative Research | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 23 | 23 | 6 | - | 34 |
| Lottery Commission | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 150 | 150 | 39 | - | 220 |
| Lt. Governor's Office | 1 | 1 | 1 | 1 | 1 | 6 | 0 | 6 | 36 | 9 | - | 9 |
| Mental Health | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 7500 | 44,999 | 11,763 | 4,134 | 11,033 |
| Missouri State Highway Patrol | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 2614 | 2,614 | 683 | 3 | 3,845 |
| MO VET BLOOMFIELD | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 4 | 24 | 6 | - | 6 |
| MO VET CAMERON | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 143 | 858 | 224 | 72 | 210 |
| MO VET CAPE GIRARDEAU | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 93 | 558 | 146 | - | 137 |
| MO VET COM | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 81 | 486 | 127 | 55 | 119 |
| MO VET FT LEONARD WOOD | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 7 | 42 | 11 | - | 10 |
| MO VET HIGGINSVILLE | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 4 | 24 | 6 | - | 6 |
| MO VET JACKSONVILLE | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 3 | 18 | 5 | - | 4 |
| MO VET MEXICO | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 91 | 546 | 143 | - | 134 |
| MO VET MT VERNON | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 131 | 786 | 205 | - | 193 |
| MO VET SPRINGFIELD | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 12 | 69 | 18 | - | 17 |
| MO VET ST JAMES | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 96 | 576 | 151 | - | 141 |
| MO VET ST LOUIS | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 279 | 1,674 | 438 | - | 410 |
| MO VET WARRENSBURG | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 149 | 894 | 234 | 94 | 219 |
| Natural Resources | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 1441 | 8,646 | 2,260 | 1,208 | 2,120 |
| OA | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 814 | 4,881 | 1,276 | 603 | 1,197 |
| OA-ITSD | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 954 | 5,722 | 1,496 | 1,471 | 1,403 |
| Public Defenders | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 581 | 581 | 152 | - | 855 |
| Revenue | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 1067 | 6,402 | 1,673 | 769 | 1,570 |
| Secretary of State | 1 | 1 | 0 | 0 | 0 | 0 | 20 | 216 | 432 | 113 | - | 318 |
| Senate | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 176 | 176 | 46 | - | 259 |
| Social Services | 1 | 1 | 1 | 1 | 1 | 6 | 1 | 6621 | 39,724 | 10,384 | 5,844 | 9,739 |
| State Auditor's Office | 1 | 0 | 1 | 0 | 0 | 0 | 20 | 101 | 202 | 53 | 83 | 149 |
| State Courts Administrator | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 3171 | 3,171 | 829 | - | 4,664 |
| State Treasurer's Office | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 46 | 46 | 12 | - | 67 |
| Transportation | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 5508 | 5,508 | 1,440 | 2 | 8,103 |
| TOTAL | 56 | 41 | 42 | 40 | 41 | 261 | # | 51,649 | 233,762 | 61,109 | 22,655 | 75,979 |

| | \$16.54 | \$18.10 | \$ 0.0815 | \$ 0.0852 | \$ 24.78 | \$ 35.67 | 3.65% | 3.65% | \$2.47 | \$ 3.83 | 3.80% | 3.80% | \$0.043 | \$0.049 | \$1.18 | \$1.47 |
|--------------------|-----------|-----------|-------------|-------------|------------|------------|------------|------------|-----------|----------|------------|------------|------------|------------|-----------|-----------|
| | * CEN | * CEN | LG DISTANCE | LG DISTANCE | PLX | PLX | DTA | DTA | VM | VM | PASS | PASS | TF | TF | Internet | Internet |
| | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 |
| Agriculture | \$ 380 | \$ 416 | \$ 935 | \$ 894 | \$ 1,363 | \$ 1,962 | \$ 895 | \$ 1,280 | \$ 8 | \$ 62 | \$ 1,867 | \$ 2,239 | \$ 95 | \$ 89 | \$ 426 | 544 |
| Attorney General | \$ 1,191 | \$ 814 | \$ 2,383 | \$ 1,497 | \$ 5,080 | \$ 1,998 | \$ 991 | \$ 1,453 | \$ 427 | \$ 138 | \$ 1,125 | \$ 767 | \$ 713 | \$ 774 | \$ 414 | 521 |
| Conservation | \$ 1,472 | \$ 1,430 | \$ 6,902 | \$ 6,800 | \$ 4,460 | \$ 6,171 | \$ 36,627 | \$ 53,885 | \$ 8 | \$ 11 | \$ 47,878 | \$ 36,191 | \$ 1,415 | \$ 2,230 | \$ 1,910 | 2,402 |
| Corrections | \$ 4,301 | \$ 4,506 | \$ 27,797 | \$ 28,480 | \$ 14,769 | \$ 21,368 | \$ 929 | \$ 1,220 | \$ 126 | \$ 193 | \$ 33,612 | \$ 33,109 | \$ 502 | \$ 586 | \$ 12,799 | 15,906 |
| DED-PSC | \$ 4,863 | \$ 5,320 | \$ 707 | \$ 552 | \$ 570 | \$ 820 | \$ 636 | \$ 841 | \$ 429 | \$ 743 | \$ 684 | \$ 578 | \$ 118 | \$ 122 | \$ 223 | 280 |
| DESE | \$ 744 | \$ 814 | \$ 2,698 | \$ 2,914 | \$ 2,379 | \$ 3,603 | \$ 1,171 | \$ 1,877 | \$ 20 | \$ 40 | \$ 5,459 | \$ 5,317 | \$ 100 | \$ 94 | \$ 1,534 | 1,284 |
| DESE-Voc Rehab | \$ 414 | \$ 416 | \$ 3,662 | \$ 3,154 | \$ 3,296 | \$ 4,602 | \$ 6,706 | \$ 1,582 | \$ 51 | \$ 113 | \$ 1,816 | \$ 3,812 | \$ 791 | \$ 674 | \$ - | 693 |
| Div of Energy | \$ 33 | \$ 54 | \$ 132 | \$ 190 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 22 | \$ 126 | \$ 5 | \$ 5 | \$ 37 | 49 |
| DPS-Adjutant Gen | \$ 149 | \$ 163 | \$ 64 | \$ 1 | \$ 124 | \$ 178 | \$ 7,017 | \$ 8,842 | \$ 2 | \$ - | \$ 66 | \$ 391 | \$ 0 | \$ 1 | \$ 433 | 539 |
| DPS-Cap Police | \$ 99 | \$ 109 | \$ 6 | \$ 8 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12 | \$ 50 | \$ - | \$ - | \$ 15 | 48 |
| DPS-Director's Ofc | \$ 165 | \$ 181 | \$ 378 | \$ 383 | \$ - | \$ - | \$ 300 | \$ 396 | \$ 4 | \$ - | \$ 128 | \$ 114 | \$ 46 | \$ 48 | \$ 126 | 151 |
| DPS-Fire Safety | \$ 66 | \$ 72 | \$ 160 | \$ 101 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 204 | \$ 137 | \$ 21 | \$ 23 | \$ 80 | 95 |
| DPS-Liquor Cntrl | \$ 66 | \$ 72 | \$ 58 | \$ 75 | \$ - | \$ - | \$ 95 | \$ 114 | \$ - | \$ - | \$ 11 | \$ 21 | \$ 0 | \$ 0 | \$ - | - |
| DPS-SEMA | \$ 1,307 | \$ 1,466 | \$ 401 | \$ 296 | \$ 124 | \$ 178 | \$ 2,842 | \$ 3,712 | \$ 4 | \$ 4 | \$ 371 | \$ 482 | \$ 268 | \$ 151 | \$ 121 | 146 |
| Economic Dev | \$ 1,075 | \$ 1,212 | \$ 2,342 | \$ 2,601 | \$ 3,172 | \$ 3,924 | \$ 14,234 | \$ 16,869 | \$ 12 | \$ 4 | \$ 8,683 | \$ 8,573 | \$ 232 | \$ 329 | \$ 663 | 839 |
| Ethics Com | \$ 596 | \$ 651 | \$ 155 | \$ 196 | \$ - | \$ - | \$ 217 | \$ 362 | \$ 41 | \$ 76 | \$ 68 | \$ 93 | \$ 86 | \$ 126 | \$ 24 | 34 |
| Gaming Com | \$ 1,423 | \$ 1,592 | \$ 580 | \$ 495 | \$ 1,090 | \$ 1,570 | \$ 14,819 | \$ 15,674 | \$ 211 | \$ 382 | \$ 126 | \$ 144 | \$ 11 | \$ 13 | \$ 128 | 161 |
| Governor's Ofc | \$ 976 | \$ 1,158 | \$ - | \$ 171 | \$ 248 | \$ 357 | \$ - | \$ - | \$ 71 | \$ 109 | \$ - | \$ 114 | \$ - | \$ 1 | \$ 2 | 3 |
| Health/Sr Svrc | \$ 2,084 | \$ 2,298 | \$ 9,156 | \$ 7,885 | \$ 2,726 | \$ 3,425 | \$ 0 | \$ 42 | \$ 67 | \$ 58 | \$ 21,485 | \$ 24,011 | \$ 5,726 | \$ 8,334 | \$ 2,064 | 2,589 |
| Higher Education | \$ 66 | \$ 127 | \$ 101 | \$ 121 | \$ - | \$ 36 | \$ - | \$ - | \$ - | \$ - | \$ 1,830 | \$ 1,557 | \$ 235 | \$ 223 | \$ 66 | 81 |
| House | \$ 347 | \$ 380 | \$ 6 | \$ 7 | \$ - | \$ - | \$ 775 | \$ 776 | \$ - | \$ - | \$ 107 | \$ 80 | \$ 13 | \$ 9 | \$ 509 | 602 |
| Insurance | \$ 149 | \$ 163 | \$ 394 | \$ 401 | \$ - | \$ - | \$ - | \$ - | \$ 4 | \$ 7 | \$ 88 | \$ 115 | \$ 285 | \$ 438 | \$ 232 | 282 |
| Ins-Cr Union | \$ 50 | \$ 54 | \$ 6 | \$ 8 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 7 | \$ 40 | \$ 1 | \$ 1 | \$ 7 | 10 |
| Ins-Finance | \$ 50 | \$ 36 | \$ 151 | \$ 117 | \$ 273 | \$ 392 | \$ 53 | \$ 106 | \$ - | \$ - | \$ 42 | \$ 26 | \$ 9 | \$ 8 | \$ 130 | 159 |
| Insurance-PR | \$ 347 | \$ 380 | \$ 776 | \$ 681 | \$ 50 | \$ 71 | \$ 747 | \$ 86 | \$ - | \$ - | \$ 5,558 | \$ 6,285 | \$ 214 | \$ 94 | \$ 275 | 347 |
| Labor/Indust Rel | \$ 1,026 | \$ 1,176 | \$ 5,094 | \$ 6,239 | \$ 1,611 | \$ 1,998 | \$ 13,436 | \$ 14,066 | \$ 20 | \$ 18 | \$ 2,774 | \$ 3,146 | \$ 17,745 | \$ 24,172 | \$ 880 | 1,020 |
| Legislative Rsrch | \$ 83 | \$ 90 | \$ 1 | \$ 0 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 8 | \$ 4 | \$ - | \$ - | \$ 29 | 34 |
| Lottery Comm | \$ 364 | \$ 362 | \$ - | \$ 102 | \$ 198 | \$ 285 | \$ 10,273 | \$ 4,357 | \$ 4 | \$ - | \$ 517 | \$ 430 | \$ 452 | \$ 179 | \$ 220 | |
| Lt. Gov Ofc | \$ 182 | \$ 199 | \$ - | \$ 12 | \$ - | \$ - | \$ - | \$ - | \$ 16 | \$ 25 | \$ - | \$ 17 | \$ - | \$ 0 | \$ 8 | 9 |
| MCHCP | \$ 1,141 | \$ 1,411 | \$ 252 | \$ 240 | \$ - | \$ - | \$ 2,515 | \$ 3,625 | \$ 2 | \$ 7 | \$ 533 | \$ 422 | \$ 1,256 | \$ 1,407 | \$ - | - |
| Mental Health | \$ 1,009 | \$ 995 | \$ 12,387 | \$ 9,273 | \$ 19,254 | \$ 23,401 | \$ 1,434 | \$ 1,971 | \$ 233 | \$ 277 | \$ 10,701 | \$ 10,016 | \$ 484 | \$ 599 | \$ 8,753 | 11,033 |
| MO St Hwy Patrol | \$ 4,781 | \$ 3,239 | \$ 6,670 | \$ 6,455 | \$ 6,245 | \$ 5,672 | \$ 191,456 | \$ 247,118 | \$ 194 | \$ 62 | \$ 15,283 | \$ 7,020 | \$ 1,177 | \$ 1,226 | \$ 3,074 | 3,845 |
| MO Vet Nw Blmfd | | | | | | | | | | | | | | | | 12 |
| MO VET-Cameron | \$ - | \$ - | \$ 249 | \$ 287 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 25 | \$ 44 | \$ - | \$ - | \$ 160 | 210 |
| MO VET-Cape Grd | \$ - | \$ - | \$ 298 | \$ 318 | \$ 942 | \$ 1,356 | \$ - | \$ - | \$ 6 | \$ - | \$ 21 | \$ 20 | \$ - | \$ - | \$ 98 | 137 |
| MO VET COM | \$ 116 | \$ 109 | \$ 714 | \$ 724 | \$ 743 | \$ 1,213 | \$ 0 | \$ 1 | \$ 8 | \$ 22 | \$ 2,019 | \$ 2,099 | \$ 0 | \$ 0 | \$ 69 | 119 |
| MO VET-Ft Lrnd Wd | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5 | 10 |
| MO VET-Hggnsvll | \$ - | \$ - | \$ 27 | \$ 26 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 0 | \$ - | \$ - | \$ - | \$ 5 | 6 |
| MO VET-Jcksvll | \$ - | \$ - | \$ 11 | \$ 15 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4 | 4 |
| MO VET-Mexico | \$ - | \$ - | \$ 407 | \$ 378 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 405 | \$ 383 | \$ - | \$ - | \$ 116 | 134 |
| MO VET-Mt Vernon | \$ - | \$ - | \$ 640 | \$ 738 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 49 | \$ 42 | \$ - | \$ - | \$ 143 | 193 |
| MO VET Sprngfld | | | | | | | | | | | | | | | | 17 |
| MO VET-ST James | \$ - | \$ - | \$ 404 | \$ 417 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 70 | \$ 55 | \$ - | \$ - | \$ 99 | 141 |
| MO VET-ST Louis | \$ - | \$ - | \$ 427 | \$ 416 | \$ 1,115 | \$ 1,605 | \$ - | \$ - | \$ - | \$ - | \$ 16 | \$ 15 | \$ - | \$ - | \$ 261 | 410 |
| MO VET-Wrrnsbrg | \$ 199 | \$ 271 | \$ 223 | \$ 322 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 9 | \$ 7 | \$ - | \$ - | \$ 150 | 219 |
| Natural Resources | \$ 1,935 | \$ 2,208 | \$ 5,572 | \$ 4,930 | \$ 2,552 | \$ 3,603 | \$ 66 | \$ 587 | \$ 47 | \$ 84 | \$ 19,675 | \$ 17,902 | \$ 327 | \$ 358 | \$ 1,687 | 2,120 |
| OA-Gen Services | \$ 3,920 | \$ 4,072 | \$ 1,093 | \$ 889 | \$ 1,908 | \$ 2,747 | \$ 3,007 | \$ 4,605 | \$ 30 | \$ 44 | \$ 3,041 | \$ 3,947 | \$ 317 | \$ 362 | \$ 954 | 1,197 |
| OA-ITSD | \$ 4,202 | \$ 4,216 | \$ 6,426 | \$ 4,620 | \$ 421 | \$ 642 | \$ 213,211 | \$ 223,849 | \$ 26 | \$ 29 | \$ 46,839 | \$ 88,944 | \$ 1,654 | \$ 1,861 | \$ 1,103 | 1,403 |
| Public Defenders | \$ 66 | \$ 72 | \$ - | \$ 110 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 229 | \$ - | \$ - | \$ - | \$ 690 | 855 |
| Revenue | \$ 16,277 | \$ 17,861 | \$ 4,836 | \$ 3,272 | \$ 297 | \$ 428 | \$ 2,149 | \$ 2,811 | \$ 30 | \$ 40 | \$ 3,962 | \$ 5,701 | \$ 4,241 | \$ 4,747 | \$ 1,280 | 1,570 |
| Secretary of State | \$ 4,169 | \$ 4,596 | \$ 941 | \$ 829 | \$ 644 | \$ 856 | \$ 339 | \$ 481 | \$ 448 | \$ 677 | \$ 734 | \$ 618 | \$ 1,380 | \$ 1,706 | \$ 264 | 318 |
| Senate | \$ 165 | \$ 181 | \$ 1,760 | \$ 1,443 | \$ - | \$ - | \$ 1,430 | \$ 1,868 | \$ 4 | \$ 7 | \$ 143 | \$ 133 | \$ 7 | \$ 6 | \$ 233 | 259 |
| Social Services | \$ 6,137 | \$ 6,352 | \$ 65,569 | \$ 56,467 | \$ 24,632 | \$ 27,753 | \$ 12,754 | \$ 25,840 | \$ 742 | \$ 470 | \$ 26,644 | \$ 39,877 | \$ 210,475 | \$ 280,626 | \$ 8,053 | 9,739 |
| State Auditor | \$ 1,274 | \$ 145 | \$ 431 | \$ 167 | \$ 446 | \$ - | \$ 25 | \$ 38 | \$ 87 | \$ - | \$ 173 | \$ 39 | \$ 6 | \$ 11 | \$ 124 | 149 |
| State Courts Adm | \$ 7,609 | \$ 6,243 | \$ 1,509 | \$ 1,558 | \$ 7,583 | \$ 3,781 | \$ 11,459 | \$ 14,509 | \$ 701 | \$ 1,078 | \$ 2,201 | \$ 2,632 | \$ 1,712 | \$ 2,138 | \$ 3,729 | 4,664 |
| State Treasurer | \$ 1,108 | \$ 1,212 | \$ - | \$ 315 | \$ - | \$ - | \$ - | \$ - | \$ 117 | \$ 127 | \$ - | \$ 68 | \$ - | \$ 45 | \$ 67 | |
| Supreme Court | \$ 1,654 | \$ 1,792 | \$ - | \$ 188 | \$ 74 | \$ 107 | \$ - | \$ 521 | \$ 142 | \$ 226 | \$ - | \$ 1,854 | \$ - | \$ 0 | \$ 53 | - |
| Transportation | \$ 2,994 | \$ 3,131 | \$ 5,578 | \$ 5,202 | \$ 10,829 | \$ 15,018 | \$ 54,463 | \$ 66,532 | \$ 217 | \$ 248 | \$ 24,883 | \$ 20,239 | \$ 3,624 | \$ 3,912 | \$ 6,486 | 8,103 |
| Other | \$ 83 | \$ 271 | \$ 8,545 | \$ 5,919 | \$ 45,224 | \$ 17,658 | \$ 15,884 | \$ 12,736 | \$ 266 | \$ 47 | \$ 23,497 | \$ 21,266 | \$ 486 | \$ 449 | \$ 8 | - |
| Monthly | \$ 82,907 | \$ 84,093 | \$ 190,015 | \$ 169,896 | \$ 164,443 | \$ 158,776 | \$ 622,955 | \$ 734,633 | \$ 23,076 | \$ 5,428 | \$ 314,957 | \$ 351,628 | \$ 256,208 | \$ 338,403 | \$ 60,960 | \$ 75,979 |

| | | | | | | | | | | | | |
|--------------------|--------------|----------------|-------------|--------|------------|------------|------------|------------|----------|--------------|---------------|---------------|
| | 0.228 | 0.261 | \$4.55 | \$0.00 | 3.77% | 4.74% | \$19.56 | \$13.40 | \$ 3.04 | \$ 10.32 | | |
| Network Core | Network Core | Network Enhanc | network Enh | WRLS | WRLS | UC Core | UC Core | UCCE | UCCE | TOTAL ANNUAL | TOTAL ANNUAL | |
| FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 | |
| Agriculture | \$ 496 | \$ 580 | \$ 765 | \$ - | \$ 14,147 | \$ 16,882 | \$ 3,285 | \$ 2,331 | \$ - | \$ - | \$295,947 | \$327,343 |
| Attorney General | \$ 80 | \$ 93 | \$ 1,234 | \$ - | \$ 14,154 | \$ 14,525 | \$ 5,300 | \$ 5,587 | \$ - | \$ - | \$397,097 | \$338,002 |
| Conservation | \$ 370 | \$ 427 | \$ - | \$ - | \$ 39,619 | \$ 54,006 | \$ - | \$ - | \$ - | \$ - | \$1,687,943 | \$1,962,610 |
| Corrections | \$ 14,893 | \$ 16,959 | \$ 5,019 | \$ - | \$ 23,948 | \$ 22,026 | \$ 21,550 | \$ 15,018 | \$ 24 | \$ 93 | \$1,923,224 | \$1,913,564 |
| DED-PSC | \$ 43 | \$ 50 | \$ - | \$ - | \$ 1,547 | \$ 2,413 | \$ - | \$ - | \$ - | \$ - | \$117,853 | \$140,636 |
| DESE | \$ 1,784 | \$ 1,369 | \$ 2,628 | \$ - | \$ 5,092 | \$ 6,806 | \$ 11,283 | \$ 7,851 | \$ 49 | \$ 165 | \$419,283 | \$385,619 |
| DESE-Voc Rehab | \$ - | \$ 739 | \$ 3,680 | \$ - | \$ 4,922 | \$ 6,344 | \$ 15,801 | \$ 10,999 | \$ - | \$ - | \$493,662 | \$397,535 |
| Div of Energy | \$ 44 | \$ 52 | \$ 178 | \$ - | \$ 437 | \$ 481 | \$ 763 | \$ 522 | \$ - | \$ - | \$19,812 | \$17,761 |
| DPS-Adjutant Gen | \$ 504 | \$ 574 | \$ - | \$ - | \$ 545 | \$ 1,049 | \$ - | \$ - | \$ - | \$ - | \$106,836 | \$140,854 |
| DPS-Cap Police | \$ 18 | \$ 51 | \$ 50 | \$ - | \$ 91 | \$ 94 | \$ 215 | \$ 147 | \$ - | \$ - | \$6,082 | \$6,075 |
| DPS-Director's Ofc | \$ 146 | \$ 161 | \$ 346 | \$ - | \$ 1,849 | \$ 2,647 | \$ 1,486 | \$ 1,018 | \$ - | \$ - | \$59,693 | \$61,175 |
| DPS-Fire Safety | \$ 93 | \$ 101 | \$ 118 | \$ - | \$ 230 | \$ 160 | \$ 508 | \$ 348 | \$ - | \$ - | \$17,771 | \$12,460 |
| DPS-Liquor Cntrl | \$ - | \$ - | \$ 96 | \$ - | \$ 165 | \$ 209 | \$ 411 | \$ 268 | \$ - | \$ - | \$10,815 | \$9,115 |
| DPS-SEMA | \$ 140 | \$ 156 | \$ 838 | \$ - | \$ 3,937 | \$ 4,157 | \$ 3,598 | \$ 2,465 | \$ - | \$ - | \$167,410 | \$158,550 |
| Economic Dev | \$ 771 | \$ 894 | \$ 2,131 | \$ - | \$ 8,946 | \$ 9,473 | \$ 9,152 | \$ 6,752 | \$ 79 | \$ 83 | \$617,911 | \$618,612 |
| Ethics Com | \$ 19 | \$ 24 | \$ - | \$ - | \$ 56 | \$ 57 | \$ - | \$ - | \$ - | \$ - | \$15,143 | \$19,440 |
| Gaming Com | \$ 25 | \$ 29 | \$ - | \$ - | \$ 1,719 | \$ 1,765 | \$ - | \$ - | \$ - | \$ - | \$241,589 | \$261,893 |
| Governor's Ofc | \$ 3 | \$ 3 | \$ - | \$ - | \$ - | \$ 1,446 | \$ - | \$ - | \$ - | \$ - | \$15,599 | \$40,350 |
| Health/Sr Svrc | \$ 2,401 | \$ 2,761 | \$ 8,648 | \$ - | \$ 12,866 | \$ 13,719 | \$ 37,136 | \$ 26,004 | \$ 541 | \$ 2,064 | \$1,258,807 | \$1,118,272 |
| Higher Education | \$ 77 | \$ 86 | \$ 301 | \$ - | \$ 858 | \$ 851 | \$ 1,291 | \$ 884 | \$ 30 | \$ 113 | \$58,277 | \$48,947 |
| House | \$ 99 | \$ 107 | \$ - | \$ - | \$ 9 | \$ - | \$ - | \$ - | \$ - | \$ - | \$22,384 | \$23,518 |
| Insurance | \$ 270 | \$ 300 | \$ 856 | \$ - | \$ 2,586 | \$ 2,782 | \$ 3,676 | \$ 2,532 | \$ 252 | \$ 351 | \$105,507 | \$88,450 |
| Ins-Cr Union | \$ 8 | \$ 11 | \$ 36 | \$ - | \$ 707 | \$ 737 | \$ 156 | \$ 107 | \$ - | \$ - | \$11,757 | \$11,630 |
| Ins-Finance | \$ 152 | \$ 169 | \$ 647 | \$ - | \$ 1,034 | \$ 992 | \$ 2,777 | \$ 1,876 | \$ - | \$ - | \$63,811 | \$46,562 |
| Insurance-PR | \$ 321 | \$ 370 | \$ 824 | \$ - | \$ 6,127 | \$ 7,896 | \$ 3,540 | \$ 2,411 | \$ - | \$ 464 | \$225,338 | \$229,027 |
| Labor/Indust Rel | \$ 1,024 | \$ 1,088 | \$ 3,001 | \$ - | \$ 6,407 | \$ 7,272 | \$ 12,887 | \$ 12,205 | \$ 182 | \$ 3,539 | \$793,045 | \$911,256 |
| Legislative Rsrch | \$ 6 | \$ 6 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$1,509 | \$1,623 |
| Lottery Comm | \$ 35 | \$ 39 | \$ - | \$ - | \$ 8,733 | \$ 7,763 | \$ - | \$ - | \$ - | \$ - | \$242,594 | \$169,171 |
| Lt. Gov Ofc | \$ 10 | \$ 9 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$2,587 | \$3,257 |
| MCHCP | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$68,408 | \$85,350 |
| Mental Health | \$ 10,184 | \$ 11,763 | \$ 17,830 | \$ - | \$ 13,952 | \$ 15,624 | \$ 76,560 | \$ 55,384 | \$ 18 | \$ 83 | \$2,073,576 | \$1,685,011 |
| MO St Hwy Patrol | \$ 596 | \$ 683 | \$ 5 | \$ - | \$ 82,469 | \$ 68,499 | \$ 20 | \$ 40 | \$ - | \$ - | \$3,743,610 | \$4,126,290 |
| MO Vet Nw Blmfd | \$ - | \$ 13 | | | | | | | | | \$0 | \$292 |
| MO VET-Cameron | \$ 186 | \$ 224 | \$ 328 | \$ - | \$ 198 | \$ 505 | \$ 1,408 | \$ 965 | \$ - | \$ - | \$30,643 | \$26,816 |
| MO VET-Cape Grd | \$ 113 | \$ 146 | \$ - | \$ - | \$ 286 | \$ 296 | \$ - | \$ - | \$ - | \$ - | \$21,163 | \$27,270 |
| MO VET COM | \$ 81 | \$ 127 | \$ 237 | \$ - | \$ 1,316 | \$ 1,352 | \$ 1,017 | \$ 737 | \$ - | \$ - | \$75,847 | \$78,023 |
| MO VET-Ft Lrnd Wd | \$ 5 | \$ 11 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$122 | \$255 |
| MO VET-Hggnsvll | \$ 5 | \$ 6 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$449 | \$464 |
| MO VET-Jcksnvll | \$ 4 | \$ 5 | \$ - | \$ - | \$ 55 | \$ 55 | \$ - | \$ - | \$ - | \$ - | \$895 | \$951 |
| MO VET-Mexico | \$ 135 | \$ 143 | \$ - | \$ - | \$ 232 | \$ 720 | \$ - | \$ - | \$ - | \$ - | \$15,554 | \$21,094 |
| MO VET-Mt Vernon | \$ 167 | \$ 205 | \$ - | \$ - | \$ 341 | \$ 723 | \$ - | \$ - | \$ - | \$ - | \$16,085 | \$22,816 |
| MO VET Sprngld | \$ - | \$ 18 | | | | | | | | | \$0 | \$419 |
| MO VET-St James | \$ 115 | \$ 151 | \$ - | \$ - | \$ 253 | \$ 351 | \$ - | \$ - | \$ - | \$ - | \$11,289 | \$13,379 |
| MO VET-St Louis | \$ 304 | \$ 438 | \$ - | \$ - | \$ 922 | \$ 1,504 | \$ - | \$ - | \$ - | \$ - | \$36,533 | \$52,668 |
| MO VET-Wrrnsbrg | \$ 175 | \$ 234 | \$ 383 | \$ - | \$ 319 | \$ 500 | \$ 1,643 | \$ 1,259 | \$ - | \$ - | \$37,206 | \$33,753 |
| Natural Resources | \$ 1,963 | \$ 2,260 | \$ 5,406 | \$ - | \$ 14,864 | \$ 17,646 | \$ 23,212 | \$ 16,184 | \$ - | \$ - | \$927,692 | \$814,574 |
| OA-Gen Services | \$ 1,110 | \$ 1,276 | \$ 2,423 | \$ - | \$ 7,422 | \$ 9,741 | \$ 10,403 | \$ 8,079 | \$ - | \$ 310 | \$427,558 | \$447,194 |
| OA-ITSD | \$ 1,283 | \$ 1,496 | \$ 6,339 | \$ - | \$ 11,398 | \$ 17,436 | \$ 27,221 | \$ 19,707 | \$ 319 | \$ 475 | \$3,845,295 | \$4,376,154 |
| Public Defenders | \$ 134 | \$ 152 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$10,686 | \$17,018 |
| Revenue | \$ 1,490 | \$ 1,673 | \$ 3,479 | \$ - | \$ 3,592 | \$ 3,283 | \$ 14,940 | \$ 10,302 | \$ 128 | \$ 340 | \$680,431 | \$624,347 |
| Secretary of State | \$ 102 | \$ 113 | \$ - | \$ - | \$ 885 | \$ 700 | \$ - | \$ - | \$ - | \$ - | \$118,883 | \$130,757 |
| Senate | \$ 45 | \$ 46 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$45,445 | \$47,329 |
| Social Services | \$ 9,370 | \$ 10,384 | \$ 25,303 | \$ - | \$ 66,963 | \$ 72,827 | \$ 108,650 | \$ 78,293 | \$ 1,753 | \$ 6,500 | \$6,804,528 | \$7,381,553 |
| State Auditor | \$ 48 | \$ 53 | \$ - | \$ - | \$ 670 | \$ 929 | \$ - | \$ 1,112 | \$ - | \$ - | \$39,396 | \$31,713 |
| State Courts Adm | \$ 723 | \$ 829 | \$ 460 | \$ - | \$ 2,573 | \$ 2,705 | \$ - | \$ - | \$ - | \$ - | \$483,114 | \$481,632 |
| State Treasurer | \$ 10 | \$ 12 | \$ - | \$ - | \$ - | \$ 952 | \$ - | \$ - | \$ - | \$ - | \$15,357 | \$33,036 |
| Supreme Court | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,041 | \$ - | \$ - | \$ - | \$ - | \$23,083 | \$80,743 |
| Transportation | \$ 1,258 | \$ 1,440 | \$ - | \$ - | \$ 103,954 | \$ 101,315 | \$ - | \$ 27 | \$ - | \$ - | \$2,571,450 | \$2,701,976 |
| Other | \$ 18 | \$ - | \$ - | \$ - | \$ 4,469 | \$ 12 | \$ 1,975 | \$ 12,098 | \$ - | \$ - | \$1,204,166 | \$845,471 |
| Monthly | \$ 53,457 | \$ 61,109 | \$ 93,588 | \$ - | \$ 477,869 | \$ 506,267 | \$ 401,864 | \$ 303,513 | \$ 3,375 | \$ 14,579 | \$ 32,727,748 | \$ 33,651,656 |